



August 13, 2024

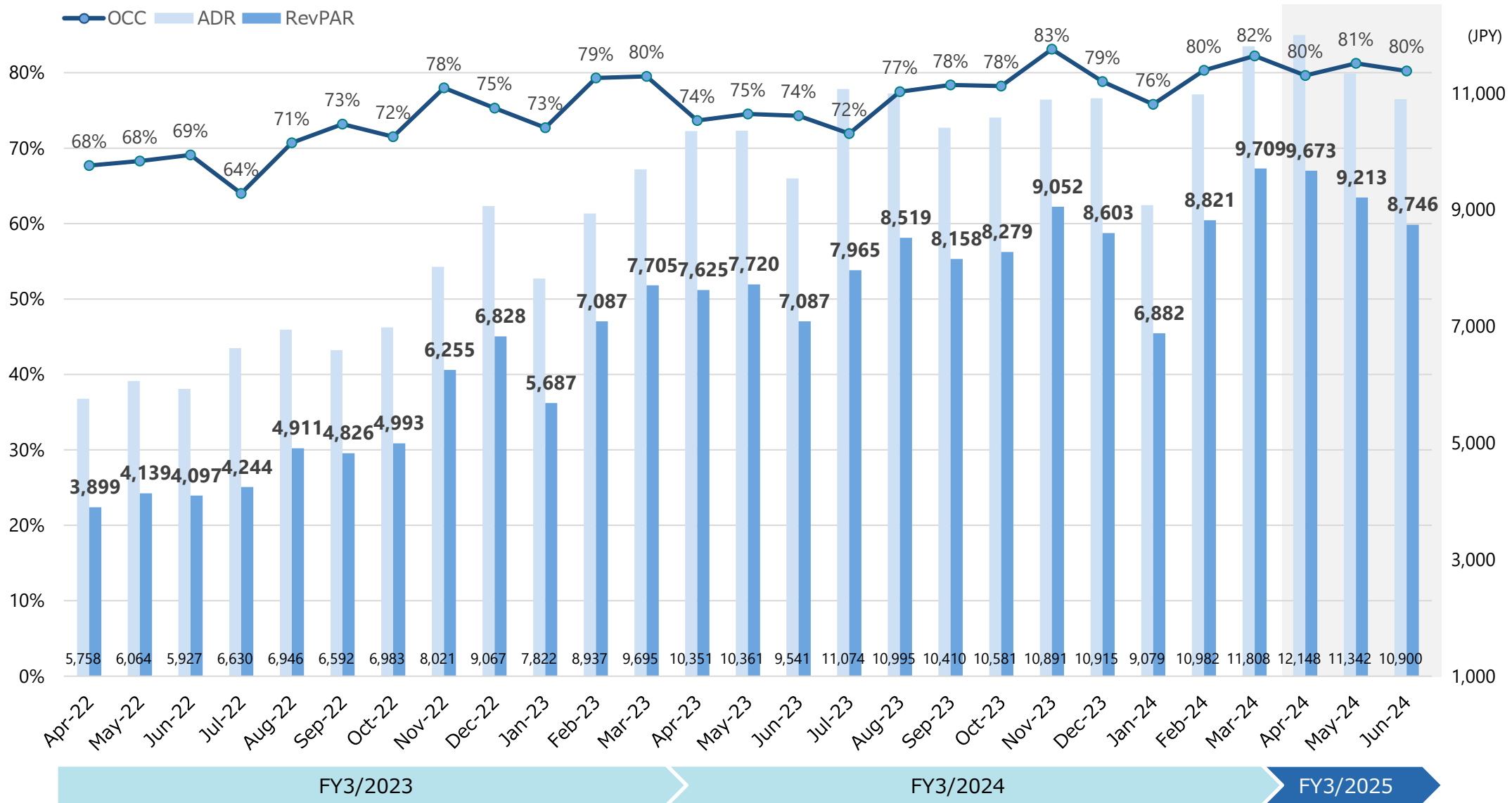
KPI Report

Fiscal Year Ended March 31, 2025, Q1

Polaris Holdings Co., Ltd.

Tokyo Stock Exchange (code: 3010)

KPY Monthly Trends (Domestic Hotels)



Notes:

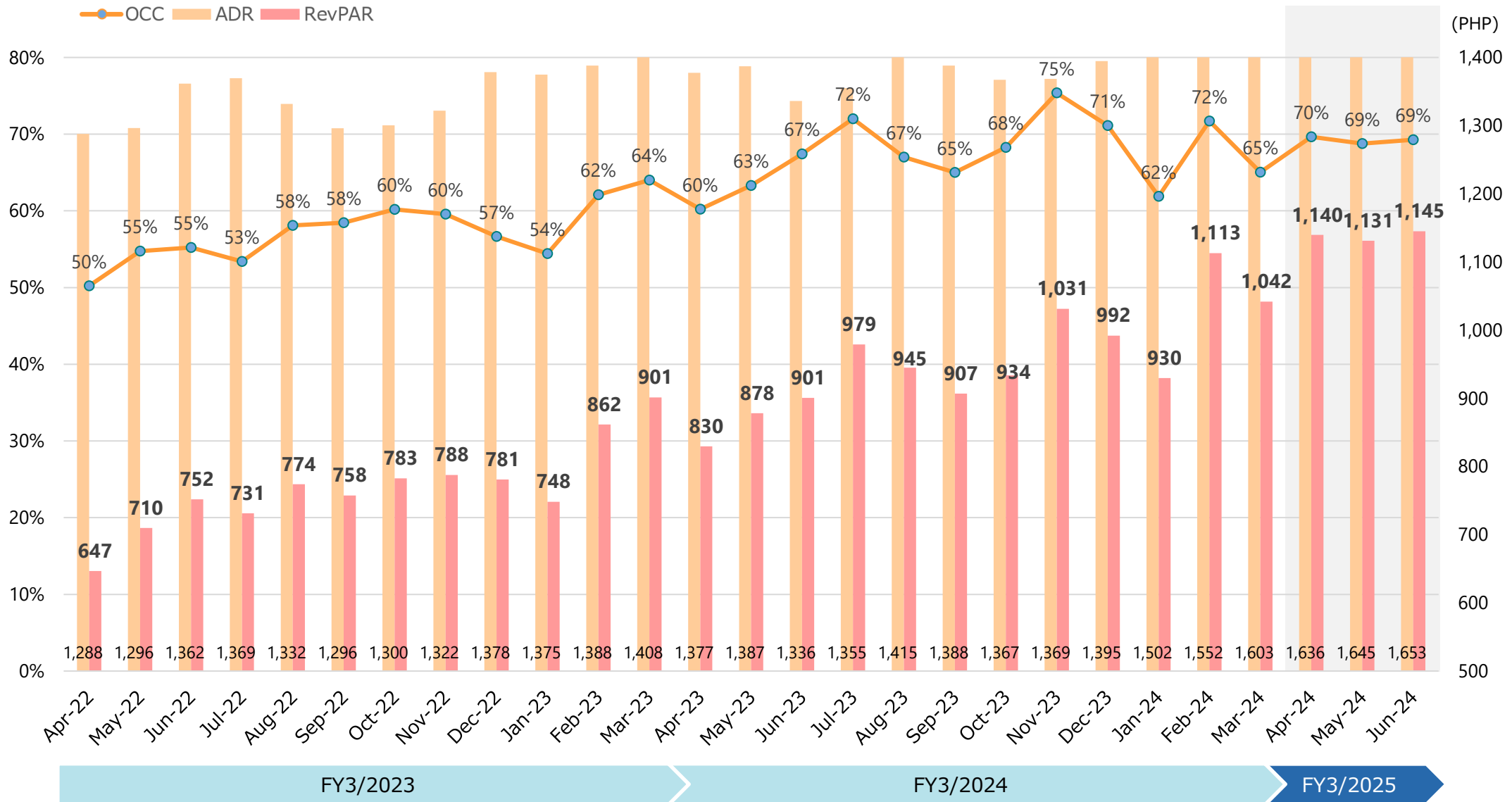
OCC (%) : Occupancy Rate

ADR (JPY) : Average Daily Rate

RevPAR (JPY) : Revenue Per Available Room (OCC x ADR)

* KPIs are weighted averages of each number for hotels that are actually in operation as of each month.

KPY Monthly Trends (Overseas Hotels)



Notes:

OCC (%) : Occupancy Rate

ADR (PHP) : Average Daily Rate

RevPAR (PHP) : Revenue Per Available Room (OCC x ADR)

* KPIs are weighted averages of each number for hotels that are actually in operation as of each month.

* Results (overseas) are reflected in the consolidated financial statements three months earlier.