



August 10, 2023

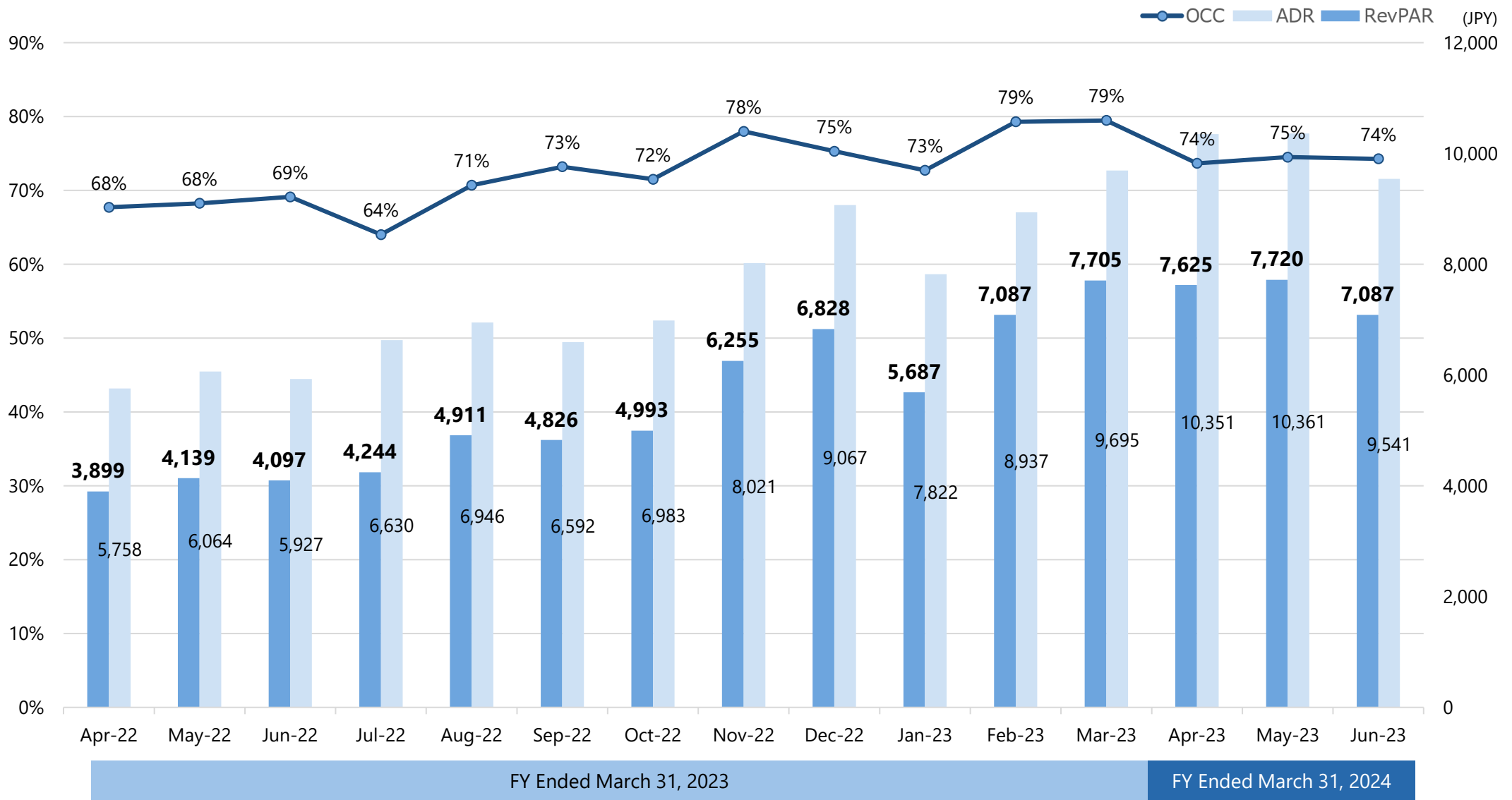
# KPI Report

Fiscal Year Ended March 31, 2024; Q1

**Polaris Holdings Co., Ltd.**

Tokyo Stock Exchange (code: 3010)

# Monthly Trends in KPI (Domestic Hotels)



Notes:

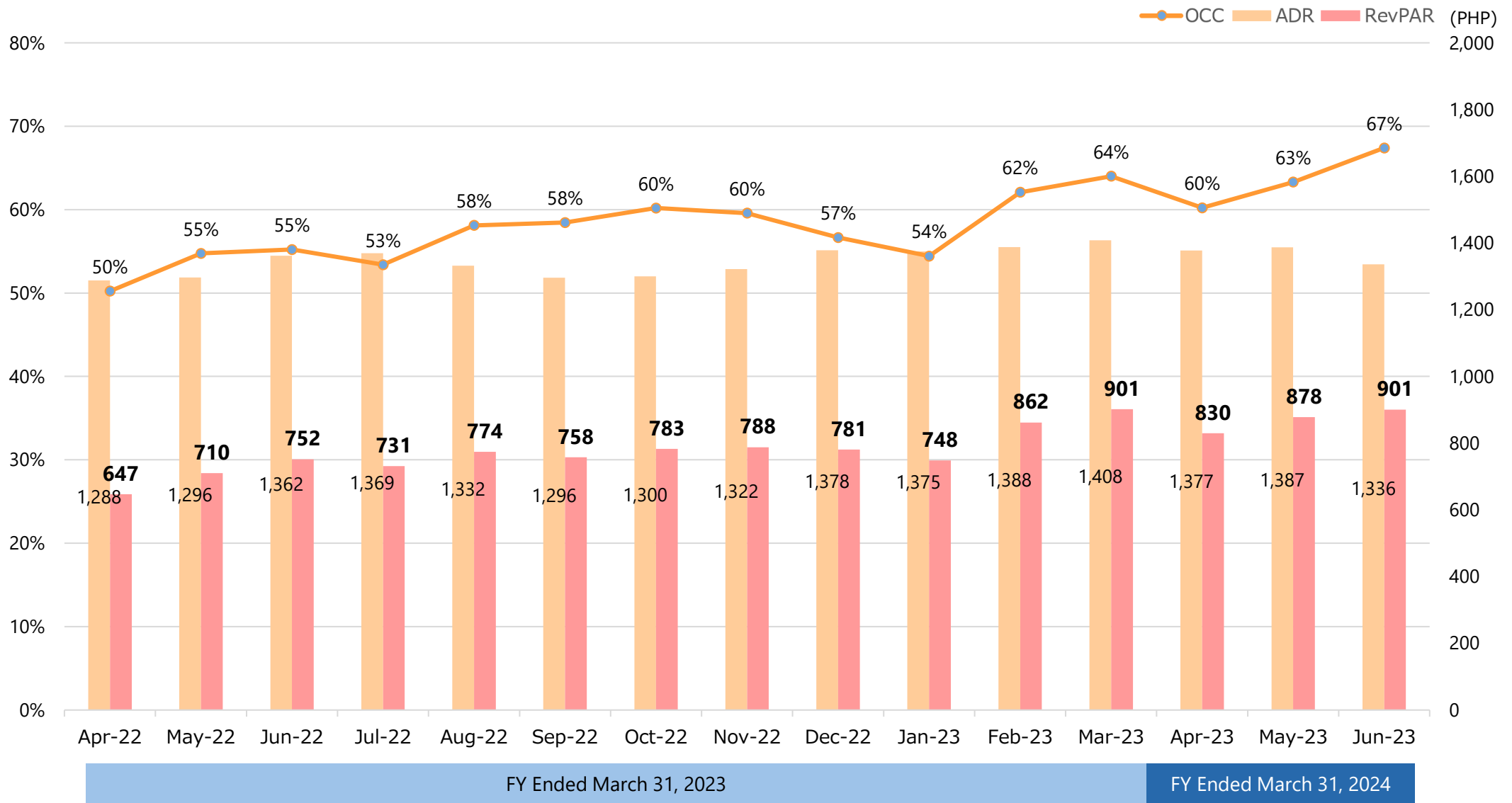
OCC : Occupancy Rate

ADR (JPY) : Average Daily Rate

RevPAR (JPY) : Revenue Per Available Room (OCC x ADR)

\*KPIs are weighted averages of each number for hotels that are actually in operation as of each month.

# Monthly Trends in KPI (Overseas Hotels)



Notes:

OCC : Occupancy Rate

ADR (PHP) : Average Daily Rate

RevPAR (PHP) : Revenue Per Available Room (OCC x ADR)

\*KPIs are weighted averages of each number for hotels that are actually in operation as of each month.

\*The performance of overseas hotels are reflected in the consolidated financial statements with a three-month delay.